Brand Finance®





Engineering & Construction 50 2022

The annual report on the most valuable and strongest engineering & construction brands

May 2022

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About Brand Finance.

Brand Finance is the world's leading brand valuation consultancy.

We bridge the gap between marketing and finance

Brand Finance was set up in 1996 with the aim of 'bridging the gap between marketing and finance'. For 25 years, we have helped companies and organisations of all types to connect their brands to the bottom line.

We quantify the financial value of brands

We put 5,000 of the world's biggest brands to the test every year. Ranking brands across all sectors and countries, we publish nearly 100 reports annually.

We offer a unique combination of expertise

Our teams have experience across a wide range of disciplines from marketing and market research, to brand strategy and visual identity, to tax and accounting.

We pride ourselves on technical credibility

Brand Finance is a chartered accountancy firm regulated by the Institute of Chartered Accountants in England and Wales, and the first brand valuation consultancy to join the International Valuation Standards Council.

Our experts helped craft the internationally recognised standards on Brand Valuation - ISO 10668 and Brand Evaluation – ISO 20671. Our methodology has been certified by global independent auditors – Austrian Standards – as compliant with both, and received the official approval of the Marketing Accountability Standards Board.











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Brand Finance®



Request your own **Brand Value Report**

A Brand Value Report provides a complete breakdown of the assumptions, data sources, and calculations used to arrive at your brand's value.

Each report includes expert recommendations for growing brand value to drive performance and offers understanding of your position against peers.

Visit brandirectory.com/request-a-valuation or email enquiries@brandfinance.com





Strategy





















Customer





Communication



Brandirectory.com



Brandirectory is the world's largest database of current and historical brand values, providing easy access to all Brand Finance rankings, reports, whitepapers, and consumer research published since 2007.

- Browse thousands of published brand values
- Track brand value, strength, and rating across publications and over time
- + Use interactive charts to compare brand values across countries, sectors, and global rankings
- + Purchase and instantly unlock premium data, complete brand rankings, and research

Visit brandirectory.com to find out more.

Brand Finance Group.









Brand Finance Institute

Brand Finance Institute is the educational division of Brand Finance, whose purpose is to create and foster a professional environment for knowledge-sharing and networking among practitioners and experts in the market. BFI organises events, in-company training, and corporate educational initiatives around the world. In the quest for marketing excellence and with the purpose to equip the brand valuation and strategy practitioners with the necessary skills and tools, we have developed a wide range of programmes and certifications in collaboration with the most coveted business schools, universities and thought leaders in the field.

Brand Dialoque

Brand Dialogue is a public relations agency developing communications strategies to create dialogue that drives brand value. Brand Dialogue has over 25 years of experience in delivering campaigns driven by research, measurement, and strategic thinking for a variety of clients, with a strong background in geographic branding, including supporting nation brands and brands with a geographical indication (GI). Brand Dialogue manages communications activities across Brand Finance Group's companies and network.

VI360

VI360 is a brand identity management consultancy working for clients of all sizes on brand compliance, brand transition, and brand identity management. VI360 provide straightforward and practical brand management that results in tangible benefits for your business.





Global Brand Equity Monitor

- Original market research on over 5,000 brands
- 36 countries and 29 sectors covered
- Over 100,000 respondents surveyed annually
- We are now in our 6th consecutive year conducting the study

Visit brandirectory.com/consumer-research or email enquiries@brandfinance.com



Foreword.



David Haigh Chairman & CEO. **Brand Finance**

What is the purpose of a strong brand: to attract customers, to build loyalty, to motivate staff? All true, but for a commercial brand at least, the first answer must always be 'to make money'.

Huge investments are made in the design, launch, and ongoing promotion of brands. Given their potential financial value, this makes sense. Unfortunately, most organisations fail to go beyond that, missing huge opportunities to effectively make use of what are often their most important assets. Monitoring of brand performance should be the next step, but is often sporadic. Where it does take place, it frequently lacks financial rigour and is heavily reliant on qualitative measures, poorly understood by non-marketers.

As a result, marketing teams struggle to communicate the value of their work and boards then underestimate the significance of their brands to the business. Sceptical finance teams, unconvinced by what they perceive as marketing mumbo jumbo, may fail to agree necessary investments. What marketing spend there is, can end up poorly directed as marketers are left to operate with insufficient financial guidance or accountability. The end result can be a slow but steady downward spiral of poor communication, wasted resources, and a negative impact on the bottom line.

Brand Finance bridges the gap between marketing and finance. Our teams have experience across a wide range of disciplines from market research and visual identity, to tax and accounting. We understand the importance of design, advertising, and marketing, but we also believe that the ultimate and overriding purpose of brands is to make money. That is why we connect brands to the bottom line.

By valuing brands, we provide a mutually intelligible language for marketing and finance teams. Marketers then have the ability to communicate the significance of what they do, and boards can use the information to chart a course that maximises profits. Without knowing the precise, financial value of an asset, how can you know if you are maximising your returns? If you are intending to license a brand, how can you know you are getting a fair price? If you are intending to sell, how do you know what the right time is? How do you decide which brands to discontinue, whether to rebrand and how to arrange your brand architecture? Brand Finance has conducted thousands of brand and branded business valuations to help answer these questions.

Brand Finance's research revealed the compelling link between strong brands and stock market performance. It was found that investing in highly-branded companies would lead to a return almost double that of the average for the S&P 500 as a whole.

Acknowledging and managing a company's intangible assets taps into the hidden value that lies within it. The following report is a first step to understanding more about brands, how to value them and how to use that information to benefit the

The team and I look forward to continuing the conversation with you.

Most Chinese engineering and construction brands grow through pandemic as **CSCEC** remains world's most valuable.

- + CSCEC retains title as world's most valuable engineering and construction brand valued at US\$27.4 billion
- + John Deere is world's strongest engineering brand with AAA rating
- + Honeywell enters top 10 with 42% increase in brand value



Brand Value & Brand Strength Analysis.



CSCEC retains title as world's most valuable engineering and construction brand valued at US\$27.4 billion

CSCEC (brand value down 10% to US\$27.4 billion) remains the world's most valuable engineering and construction brand, according to a new report from the world's leading brand valuation consultancy, Brand Finance. While the Chinese construction giant is facing challenges from ongoing COVID-19 restrictions in China, much of the last two years has seen significant brand value growth for the brand.

The Chinese State Construction Engineering Company has significantly grown revenue and profit this year, correlated with continuing urban development and infrastructure construction across China. It operates a vertically integrated brand from development through to property management, and has built a globally valuable brand based upon that complete brand control. Domestically, CSCEC is a giant construction brand, and while it does face competition in some areas, it continues to dominate the super-high-rise market.

While there are short-term and ongoing challenges from continuing COVID restrictions, most of the Chinese engineering and construction brands are continuing to grow. The brands benefit from close alignment with the nation's political leadership and a vertically integrated business plan which gives the brand strong control over its destiny.

Richard Haigh

Managing Director, Brand Finance

Top 10 Most Valuable Engineering & Construction Brands

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SIEMENS

\$22.4bn

+9%

\$19.7bn

+9%

中国铁建 \$19.7bn

+24%



\$18.2bn

+22%

\$27.4bn -10%

















\$17.1bn

-7%

HITACHI

\$14.6bn

-9%



\$9.2bn +10%

Honeywell

\$9.0bn +42%



\$8.7bn +9%

Beyond CSCEC, fellow Chinese brands CRCC (brand value up 24% to US\$19.7 billion) and CRECG (brand value up 22% to US\$18.2 billion) each grew brand value by almost a quarter each. In both cases, brand value has increased as a result of forecast increases in revenue, and also Brand Finance research which revealed significantly improved the reputation of the two brands.

Further down the rankings, fellow Chinese brands Power China (brand value up 10% to US\$9.2 billion), CNBM (brand value up 17% to US\$8.3 billion), CCCC (brand value up 44% to US\$7.6 billion) and MCC (brand value up 20% to US\$7.6 billion) all grew significantly with the brands benefiting from significant and continuing investment in various national construction priorities.

John Deere is world's strongest engineering brand with AAA rating

In addition to calculating brand value, Brand Finance also determines the relative strength of brands through a balanced scorecard of metrics evaluating marketing investment, stakeholder equity, and business performance.



Compliant with ISO 20671, Brand Finance's assessment of stakeholder equity incorporates original market research data from over 100,000 respondents in more than 35 countries and across nearly 30 sectors.

John Deere (brand value up 3% to US\$8.1 billion) has retained its position as the world's strongest brand in the engineering and construction ranking with a Brand Strength Index (BSI) score of 85.4 out of 100 and a corresponding brand rating of AAA. John Deere benefits from unusually strong brand affinity from some customers, and unusually amongst large engineering brands, even operates a popular consumer-facing clothing brand.

Honeywell enters top 10 with 42% increase in brand value

Honeywell (brand value up 42% to US\$9.0 billion) grew extremely quickly this year, leaping six places on the global engineering and construction ranking from 15th to 9th. Honeywell has recently completed multiple acquisitions, and the larger, combined, brand is successfully integrating the various operations into its primary brand.

In addition, Brand Finance research revealed a very large improvement in the reputation of Honeywell, with its brand strength index increasing by 8.4 points from 73.9 to 82.3. This improvement to brand strength is correlated with a new brand rating of AAA- (formerly AA) and improving to be the 4th strongest brand in the engineering and construction industry globally.



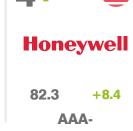
Top 10 Strongest Engineering & Construction Brands

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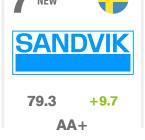




AAA-



AA+







AA+

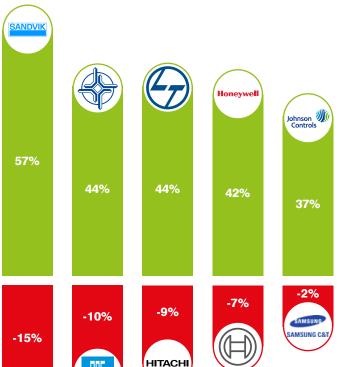


Sandvik enters top 50 ranking with 57% brand value growth to to be fastest growing brand

Swedish engineering brand Sandvik (brand value up 57% to US\$2.6 billion) is this year's fastest growing brand in the Engineering & Construction 50 report, and also a new entrant to the rankings in 48th ranking. A significant factor in this brand value growth is the very high level of activity in acquisition of other brands, including CNC Software, Cambrio, ICAM, GWS **Tool Group, DWFritz Automation, Dimensional** Control Systems, DSI Underground and agreed to acquire **Deswik**. Each of those brands have an opportunity to complement the brand value of the primary Sandvik brand as the company expands within the broader mining and engineering sector.

Further, research revealed that Sandvik achieved a significant improvement in its brand strength, with its brand strength index increasing by 9.7 points, from 69.6 (AA rating) to 79.3 (AA+ rating) and narrowly missing out on a AAA- rating. This improved brand strength was correlated with improved promotional activity on both paid and social media channels, with increasing awareness of the brand's activity to improve corporate and social responsibility.

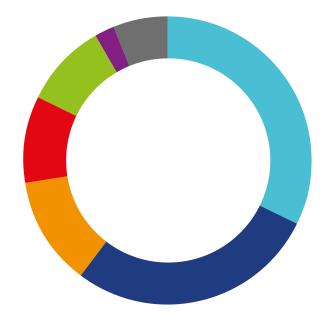
Brand Value Change 2021-2022 (%)



Brand Finance Plc 2022

Brand Value by Country

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	Country	Brand Value (USD bn)	% of total	Number of Brands
•	China	113.3	32.4%	10
•	United States	97.5	27.9%	18
•	Germany	42.7	12.2%	3
•	Japan	34.4	9.8%	5
•	France	33.0	9.4%	6
•	Switzerland	7.9	2.2%	2
•	Other	20.8	6.0%	6
	Total	349.6	100.0%	50

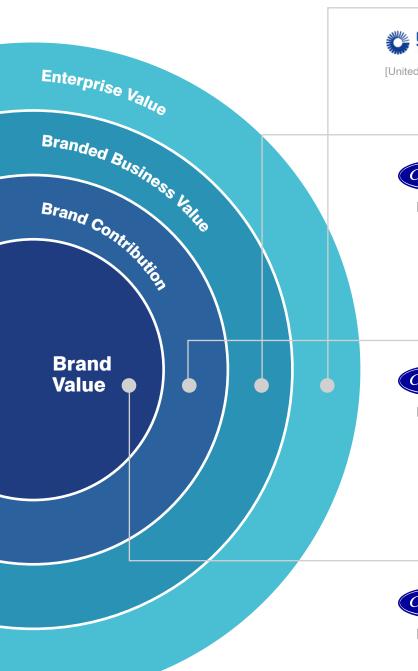
Brand Value Ranking.

Top 50 most valuable engineering & construction brands 1-50

2022 Rank	2021 Rank		Brand	Country	2022 Brand Value	Brand Value Change	2021 Brand Value	2022 Brand Rating	2021 Brand Rating
1	1	+	CSCEC	China	\$27,386	-9.9%	\$30,383	AA	AA
2	2	+	Siemens Group	Germany	\$22,430	+8.6%	\$20,646	AA+	AA+
3	4	1	General Electric	United States	\$19,725	+9.4%	\$18,028	AA+	AA+
4	6	1	CRCC	China	\$19,687	+23.7%	\$15,911	AA+	AA-
5	7	1	CRECG	China	\$18,232	+22.3%	\$14,902	AA	AA-
6	3	+	Bosch	Germany	\$17,058	-7.2%	\$18,381	AA+	AA+
7	5	+	Hitachi	Japan	\$14,612	-8.6%	\$15,981	AA+	AAA-
8	8	←	Power China	China	\$9,163	+10.2%	\$8,317	AA	AA-
9	15	1	Honeywell	United States	\$9,036	+41.9%	\$6,366	AAA-	AA
10	9	•	Vinci	France	\$8,730	+9.3%	\$7,988	AA	AA
11	12	1	CNBM	China	<u> </u>	<u></u>			
12	10	•	Caterpillar	United States	<u> </u>				
13	11	•	John Deere	United States	a				
14	18	1	CCCC	China	⊕				
15	16	1	MCC	China	a	<u></u>			
16	17	1	Bouygues	France					
17	13	+	CRRC	China	a	<u></u>			
18	14	+	Daiwa House	Japan	a				
19	21	1	Daikin	Japan	₽	<u></u>			
20	23	1	Saint-Gobain	France	₽	a	a	₽	₽
21	20	+	Danaher	United States	<u> </u>	₽			
22	24	1	Lennar	United States	<u> </u>				
23	25	1	D.R. Horton	United States	₽				
24	28	1	Larsen & Toubro	India	<u> </u>		₽	₽	
25	19	+	ABB	Switzerland			₽		
26	26	+	Cummins	United States	₽	₽	₽	₽	<u></u>
27	22	+	Conch	China				₽	
28	30	1	Schneider Electric	France	<u> </u>	<u> </u>	<u> </u>	₽	₽
29	34	1	Eiffage	France	<u> </u>	<u> </u>		₽	
30	27	+	Samsung C&T	South Korea	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u></u>
31	32	1	Ferguson	United States	<u> </u>	<u> </u>	<u> </u>	₽	
32	33	1	Sekisui House	Japan	<u> </u>	<u> </u>	<u> </u>	<u> </u>	₽
33	31	+	Carrier	United States	a	<u> </u>	₽	₽	₽
34	37	1	Johnson Controls	United States	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
35	29	+	Hochtief	Germany	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
36	41	1	Skanska	Sweden	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
37	38	1	CGGC	China	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
38	39	1	Eaton	United States	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
39	35	+	Mitsubishi Heavy	Japan	•	<u> </u>	<u> </u>	<u> </u>	<u> </u>
40	36	•	International Paper	United States	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
41	-	New	Trane Technologies	United States	•	<u> </u>	<u> </u>	<u> </u>	<u> </u>
42	40	+	Vestas	Denmark	•	<u> </u>	<u> </u>	<u> </u>	<u> </u>
43	45	1	Cemex	Mexico	•	<u> </u>	<u> </u>	<u> </u>	<u> </u>
44	42	+	Black & Decker	United States	<u> </u>	<u> </u>	<u> </u>	<u> </u>	0
45	46	1	Grainger	United States	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
46	44	+	Otis	United States	0	<u> </u>	<u> </u>	<u> </u>	0
47	43	Now	Holcim	Switzerland	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
48	-	New	Sandvik	Sweden	0	<u> </u>	<u> </u>	0	0
49	49	Now	ITW Color	United States	0	<u> </u>	<u> </u>	<u> </u>	<u> </u>
50	-	New	Colas	France	•	<u> </u>	<u> </u>		<u></u>

Methodology.

Definitions.



Brand Value

United Technologies

[United Technologies]

+ Enterprise Value

The value of the entire enterprise, made up of multiple branded businesses.

Where a company has a purely monobranded architecture, the 'enterprise value' is the same as 'branded business value'.

Carrier

[Carrier]

+ Branded Business Value

The value of a single branded business operating under the subject brand.

A brand should be viewed in the context of the business in which it operates. Brand Finance always conducts a branded business valuation as part of any brand valuation. We evaluate the full brand value chain in order to understand the links between marketing investment, brandtracking data, and stakeholder behaviour.



[Carrier]

+ Brand Contribution

The overall uplift in shareholder value that the business derives from owning the brand rather than operating a generic brand.

The brand values contained in our league tables are those of the potentially transferable brand assets only, making 'brand contribution' a wider concept. An assessment of overall 'brand contribution' to a business provides additional insights to help optimise performance.



[Carrier]

+ Brand Value

The value of the trade mark and associated marketing IP within the branded business.

Brand Finance helped to craft the internationally recognised standard on Brand Valuation - ISO 10668. It defines brand as a marketing-related intangible asset including, but not limited to, names, terms, signs, symbols, logos, and designs, intended to identify goods, services or entities, creating distinctive images and associations in the minds of stakeholders, thereby generating economic benefits.

Brand Valuation Methodology.

Definition of Brand

Brand is defined as a marketing-related intangible asset including, but not limited to, names, terms, signs, symbols, logos, and designs, intended to identify goods, services, or entities, creating distinctive images and associations in the minds of stakeholders, thereby generating economic benefits.

Brand Value

Brand value refers to the present value of earnings specifically related to brand reputation. Organisations own and control these earnings by owning trademark rights.

All brand valuation methodologies are essentially trying to identify this, although the approach and assumptions differ. As a result published brand values can be different.

These differences are similar to the way equity analysts provide business valuations that are different to one another. The only way you find out the "real" value is by looking at what people really pay.

As a result, Brand Finance always incorporates a review of what users of brands actually pay for the use of brands in the form of brand royalty agreements, which are found in more or less every sector in the world.

This is sometimes known as the "Royalty Relief" methodology and is by far the most widely used approach for brand valuations since it is grounded in reality.

It is the basis for a public rankings but we always augment it with a real understanding of people's perceptions and their effects on demand – from our database of market research on over 3000 brands in over 30 markets

Disclaimer

Brand Finance has produced this study with an independent and unbiased analysis. The values derived and opinions produced in this study are based only on publicly available information and certain assumptions that Brand Finance used where such data was deficient or unclear. Brand Finance accepts no responsibility and will not be liable in the event that the publicly available information relied upon is subsequently found to be inaccurate. The opinions and financial analysis expressed in the report are not to be construed as providing investment or business advice. Brand Finance does not intend the report to be relied upon for any reason and excludes all liability to any body, government or organisation



Brand Impact

We review what brands already pay in royalty agreements. This is augmented by an analysis of how brands impact profitability in the sector versus generic brands.

> This results in a range of possible royalties that could be charged in the sector for brands (for example a range of 0% to 2% of revenue)

Brand Strength

We adjust the rate higher or lower for brands by analysing Brand Strength. We analyse brand strength by looking at three core pillars: "Inputs" which are activities supporting the future strength of the brand; "Equity" which are real current perceptions sourced from our market research and other data partners; "Output" which are brand-related performance measures such as market share.



Each brand is assigned a Brand Strength Index (BSI) score out of 100, which feeds into the brand value calculation. Based on the score, each brand is assigned a corresponding Brand Rating up to AAA+ in a format similar to a credit rating.



Brand Impact × **Brand Strength**



The BSI score is applied to the royalty range to arrive at a royalty rate. For example, if the royalty range in a sector is 0-5% and a brand has a BSI score of 80 out of 100, then an appropriate royalty rate for the use of this brand in the given sector will be 4%.

Forecast Brand Value Calculation

We determine brand-specific revenues as a proportion of parent company revenues attributable to the brand in question and forecast those revenues by analysing historic revenues, equity analyst forecasts, and economic growth rates.



We then apply the royalty rate to the forecast revenues to derive brand revenues and apply the relevant valuation assumptions to arrive at a discounted, posttax present value which equals the brand value.

Brand Strength.

Brand Strength

Analytical rigour and transparency are at the heart of our approach to brand measurement at Brand Finance. Therefore, in order to adequately understand the strength of brands we conduct a structured, quantitative review of data that reflect the 'Brand Value Chain' of brand-building activities, leading to brand awareness, perceptions and onwards to brand-influenced customer behaviour.

To manage the 'Brand Value Chain' process effectively we create and use the "Brand Strength Index" (BSI). This index is essentially a modified Balanced Scorecard split between the three core pillars of the 'Brand Value Chain': Brand Inputs, Brand Equity and **Brand Performance.**

Marketing Strength Index Investment Stakeholder **Equity** Brand Business Performance

Widely recognised factors deployed by marketers to create brand loyalty and market share.

Perceptions of the brand among different stakeholder groups, with customers being the most important.

Quantitative market and financial measures representing the success of the brand in achieving price and volume premium.



Attribute Selection and Weighting

Although we follow a general structure incorporating the three pillars (Brand Inputs, Brand Equity and Brand Performance), the attributes included are different depending on the sector. A brand strength index for a luxury apparel brand will differ in structure from an index designed for a telecommunications brand. An index for luxury apparel brand may emphasize the exclusiveness, word of mouth recommendation, and price premium, whereas an index for a telecommunications company may emphasis customer service and ARPU as important metrics.

These attributes are weighted according to their perceived importance in driving the following pillar: Brand Investment measures in driving Brand Equity; Brand Equity measures for Brand-Related Business Performance measures; and finally the relevance of Brand-Related Business Performance measures for driving business value.

Data Collection

Brand's ability to influence purchase depends primarily on people's perceptions. Therefore, the majority of the Brand Strength Index is derived from Brand Finance's proprietary Global Brand Equity Research Monitor research, a quantitative study of a sample of over 100,000 people from the general public on their perceptions of over 4,000 brands in over 25 sectors and 37 countries.



However, at Brand Finance we also believe that there are other measures that can be used to fill gaps that survey research may not capture. These include total investment levels - for example in marketing, R&D, innovation expenditure, that can a better guide to future performance than surveys. They also include online measures such as ratings by review sites and social media engagement that can give a more granular understanding of marketing effectiveness. Finally they also include real behaviour - for example net additions, customer churn and market share, to overcome the tendency for surveys to incorporate intended behaviour rather than real.

Over a period of 3 to 4 months each year, we collect all this data across all the brands in our study in order to accurately measure their comparative strength.

Benchmarking and Final Scoring



In order to convert raw data in to scores out of 10 that are comparable between attributes within the scorecard, we then have to benchmark each attribute. We do this by reviewing the distribution of the underlying data and creating a floor and ceiling based on that distribution.

Each brand is assigned a Brand Strength Index (BSI) score out of 100, which feeds into the brand value calculation. Based on the score, each brand is assigned a corresponding rating up to AAA+ in a format similar to a credit rating.

Analysing the three brand strength measures helps inform managers of a brand's potential for future success.

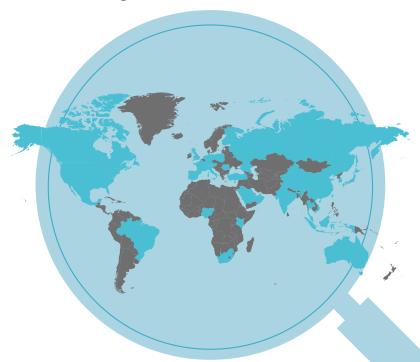
Global Brand Equity Monitor.

Original market research in 36 countries and across more than 29 sectors with approximately 100,000 consumers rating over 5,000 brands.

- (T) Apparel
- Automobiles
- **Luxury Automobiles**
- **Banks**
- Cosmetics & Personal Care

Food

- o lnsurance
 - Oil & Gas
 - (a) Restaurants
 - A Retail & E-Commerce
 - (<u>S</u>) Telecoms
 - (素) Utilities
 - (A) Airlines
 - **Luxury Apparel**
 - Appliances
 - **Beers**
 - **Luxury Cosmetics**
 - General Retail
 - (QB) Healthcare Services
 - (A) Hotels
- Household Products
 - **Logistics**
 - (📺 Media
 - Pharma
 - Real Estate
 - Soft Drinks
 - 🖫 Spirits & Wine
 - Technology
 - (1) Tyres



Brand KPIs and Diagnostics

1. Brand Funnel



- Awareness
- Have heard of your brand

Familiarity

Know something about your brand

Consideration

Would consider buying/using your brand

- 2. Brand Usage
- 3. Quality
- 4. Reputation
- 5. Loyalty
- 6. Closeness
- 7. Recommendation (NPS)
- 8. Word of Mouth
- 9. Brand Imagery
- 10. Advertising Awareness
- 11. Brand Momentum

Highlights from the Global Brand Equity Monitor.

Brand Finance's proprietary market research provides a robust assessment of brand health on key equity measures, allowing comparison both within and across product and service categories. Benchmarking against brands outside your sector is especially helpful in assessing the real strength of brand - not just the 'best of a bad bunch' in a category where brands are generally weaker.

What makes a brand great?

Amazon is undoubtedly one of the world's strongest brands, one of just a handful achieving the highest AAA+ rating. It has an extremely strong brand funnel, with near-universal familiarity, and consideration, and while its reputation score is not best-in-class, it is stronger than many of its critics might think.

Every strong brand has its own winning formula, and our research highlights Amazon's particular advantages. Top of that list is the outstanding value which shoppers believe Amazon delivers. Amazon ranks on this measure in big markets such as Brazil, USA, UK, and is #1 among retailers in many more. Value has always been a big driver of consumer behaviour, but Amazon also delivers a slick shopping experience ("excellent website/apps"), and this powerful combination is irresistible for many consumers, even those who question Amazon's values and broader corporate reputation.

Does brand purpose deliver?

Argument rages among CMOs and marketing gurus over this issue. The jury is out - our data suggests that being seen to "care about the wider community" does correlate somewhat with higher Consideration levels, and is an asset particularly for local favourites such as Jio (India) or Bunnings (Australia). But brands like McDonald's and Nike (as well as Amazon) are liked and desired despite somewhat moderate reputations on sustainability and values

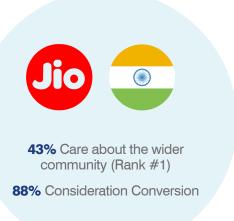
Who's the coolest cat?

In categories like apparel, tech and automotive, sustainability can make you cool, but it's not the only way. Porsche wins relatively few plaudits for sustainability, but its übercoolness is very apparent.

Selected Rankings for Amazon – All **Non-Luxury Brands**

	Great value for money	Excellent website/apps
(+)	5	5
	1	1
	8	1
	6	1

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8% Care about the wider community (Rank #86)

92% Consideration Conversion

Similarly in the apparel category (especially footwear), the correlation between coolness and sustainability is not especially high.

Meanwhile in France, the epitome of chic, the 2ndhighest highest scorer among non-luxury brands is.... **Burger King.**

Get your brand talked-about

Cool brands get talked about, and word-of-mouth (WOM) is another key asset some brands possess. It has proven impact on brand growth, hence WOM's inclusion in our Brand Strength Index model.

In an absolute sense, big brands get talked about a lot more than small ones - their sheer mass presence and relevance ensures that. But deeper analysis reveals a number of challenger brands who look set to profit from above-expectation WOM levels and positive consumer sentiment. Keep an eye on Tim Horton's in Spain, Peros Garment Factory (Canada), SAIC in, yes, the USA and iinet in Singapore.



Top-ranked brands for being "Cool" (Among Category Users) © Brand Finance Plc 2022



Our Services.

Consulting Services.

Make branding decisions using hard data

Brand Research What gets measured

Brand evaluations are essential for understanding the strength of your brand against your competitors. Brand Strength is a key indicator of future brand value growth whether identifying the drivers of value or avoiding the areas of weakness, measuring your brand is the only way to manage it effectively.



- + Primary Research
- + Syndicated Studies
- + Brand Scorecards
- + Brand Drivers & Conjoint Analysis
- + Soft Power

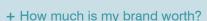


- + Are we building our brands' strength effectively?
- + How do I track and develop my brand equity?
- + How strong are my competitors' brands?
- + Are there any holes in my existing brand tracker?
- + What do different stakeholders think of my brand?

Brand Valuation Make your brand's business case

Brand valuations are used for a variety of purposes, including tax, finance, and marketing. Being the interpreter between the language of marketers and finance teams they provide structure for both to work together to maximise returns.

- + Brand Impact Analysis
- + Tax & Transfer Pricing
- + Litigation Support
- + M&A Due Diligence
- + Fair Value Exercises
- + Investor Reporting



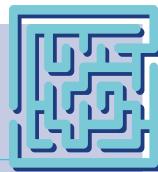
- + How much should I invest in marketing?
- + How much damage does brand misuse cause?
- + Am I tax compliant with the latest transfer pricing?
- + How do I unlock value in a brand acquisition?

Brand Strategy

Make branding decisions with your eyes wide open

Once you understand the value of your brand, you can use it as tool to understand the business impacts of strategic branding decisions in terms of real financial returns.

- + Brand Positioning
- + Brand Architecture
- + Franchising & Licensing
- + Brand Transition
- + Marketing Mix Modelling
- + Sponsorship Strategy



- +Which brand positioning do customers value most?
- +What are our best brand extension opportunities in other categories and markets?
- +Am I licensing my brand effectively?
- + Have I fully optimised my brand portfolio?
- +Am I carrying dead weight?
- +Should I transfer my brand immediately?
- +Is a Masterbrand strategy the right choice for my business?

Brand Evaluation Services.



How are brands perceived in my category?

Brand Finance tracks brand fame and perceptions across 30 markets in 10 consumer categories. Clear, insightful signals of brand performance, with data mining options for those who want to dig deeper - all at an accessible price.

What if I need more depth or coverage of a more specialised sector?

Our bespoke brand scorecards help with market planning and can be designed to track multiple brands over time, against competitors, between market seaments and against budgets. Our 30-country database of brand KPIs enables us to benchmark performance appropriately.

Do I have the right brand architecture or strategy in place?

Research is conducted in addition to strategic analysis to provide a robust understanding of the current positioning. The effectiveness of alternative architectures is tested through drivers analysis, to determine which option(s) will stimulate the most favourable customer behaviour and financial results.

How can I improve return on marketing investment?

Using sophisticated analytics, we have a proven track record of developing comprehensive brand scorecard and brand investment frameworks to improve return on marketing investment.

What about the social dimension? Does my brand get talked about?

Social interactions have a proven commercial impact on brands. We measure actual brand conversation and advocacy, both real-world word of mouth and online buzz and sentiment, by combining traditional survey measures with best-in-class social listening.

Communications Services.

How we can help communicate your brand's performance in brand value rankings



Brand Accolade - Create a digital endorsement stamp for use in your brand's marketing materials, communications, annual reports, sales documents, recruitment purposes, social media channels and website.



TOP 50 ENGINEERING & CONSTRUCTON BRAND



MOST VALUABLE **ENGINEERING &**

CONSTRUCTON BRAND



STRONGEST ENGINEERING & CONSTRUCTON BRAND



Video Endorsement - Recorded video of Brand Finance CEO or Director speaking about the performance of your brand, for use in both internal and external digital communications for your brand.



Bespoke Events - Organise a report launch, award ceremony or celebratory event, coordinate event opportunities and spearhead communications to ensure a good return on investment.



Digital Infographics – Design infographics visualising your brand's performance for use across your brand's social media platforms or on other digital materials.



Trophies & Certificates - Provide a trophy and/or a hand written certificate personally signed by the Brand Finance Chairman to recognise your brand's performance of that year.



Brand Spotlight - Publish contributed brand article or an interview with your brand leader, in the relevant Brand Finance sector report, offered to the Brand Finance network and press.



Media Support – Offer editorial support in reviewing or copywriting your press release, pitching your content to top journalists across the world, and monitoring media coverage.

Brand Dialogue®



With strategic planning and creative thinking, we develop communications plans to create dialogue with stakeholders that drives brand value.

Our approach is integrated, employing tailored solutions for our clients across PR and marketing activations, to deliver strategic campaigns, helping us to establish and sustain strong client relationships. We also have a specific focus on geographic branding, including supporting nation brands and brands with a geographical indication (GI).

Brand Dialogue Limited is a member of the Brand Finance Plc Group



Research, Strategy & Measurement

Brand & Communications Strategy

Campaign Planning

Market Research & Insights

Media Analysis



Public Relations & Communications

Media Relations

Press Trips & Events

Strategic Partnerships & Influencer Outreach

Social Media Management



Marketing & Events

Promotional Events

Conference Management

Native Advertising

Retail Marketing



Content Creation

Bespoke Publications, Blogs & Newsletters

Press Releases

Marketing Collateral Design

Social Media Content



Strategic Communications

Crisis Communications

Brand Positioning & Reputation

Geographic Branding

Corporate Social Responsibility (CSR)







Brand Finance Institute

Learn how to build, protect and measure brand value

The Brand Finance Institute is the educational division of Brand Finance, offering expert training on brand evaluation, management and strategy.

Our in-house training and workshops, online learning offer and webinars will help you answer key strategic questions about your brand for different levels of seniority and development needs:

- How can I grow brand value?
- How can I build a business case to show the return on my marketing investment?
- How can I set up my marketing budget using brand research and analytics?

For more information, contact enquiries@brandfinance.com or visit brandfinanceinstitute.com

Brand Finance Institute is a member of the Brand Finance plc group of companies







Brand Finance Network.

For further information on our services and valuation experience, please contact your local representative:

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