### **Brand Finance**<sup>®</sup>





# **Indonesia** 100 2021

The annual report on the most valuable and strongest Indonesian brands September 2021



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### **Our Services**

Consulting Se Brand Evaluati Communication Brand Finance

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## **About Brand Finance.**

Brand Finance is the world's leading brand valuation consultancy.

#### We bridge the gap between marketing and finance

Brand Finance was set up in 1996 with the aim of bridging the gap between marketing and finance'. For 25 years, we have helped companies and organisations of all types to connect their brands to the bottom line.

#### We quantify the financial value of brands

We put 5,000 of the world's biggest brands to the test every year. Ranking brands across all sectors and countries, we publish nearly 100 reports annually.

#### We offer a unique combination of expertise

Our teams have experience across a wide range of disciplines from marketing and market research, to brand strategy and visual identity, to tax and accounting.

#### We pride ourselves on technical credibility

Brand Finance is a chartered accountancy firm regulated by the Institute of Chartered Accountants in England and Wales, and the first brand valuation consultancy to join the International Valuation Standards Council.

Our experts helped craft the internationally recognised standards on Brand Valuation - ISO 10668 and Brand Evaluation – ISO 20671. Our methodology has been certified by global independent auditors – Austrian Standards – as compliant with both, and received the official approval of the Marketing Accountability Standards Board.

### Get in Touch.

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### **Brand Finance**<sup>®</sup>

# Request your own **Brand Value Report**

A Brand Value Report provides a complete breakdown of the assumptions, data sources, and calculations used to arrive at your brand's value.

Each report includes expert recommendations for growing brand value to drive business performance gaining a better understanding of your position against competitors.

Visit brandirectory.com/request-a-valuation or email enquiries@brandfinance.com

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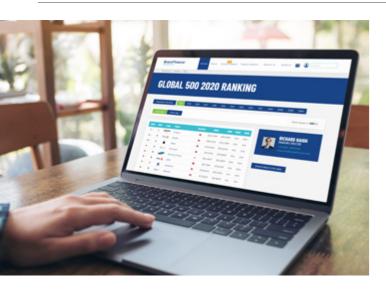




Communication



### **Brandirectory.com**



Brandirectory is the world's largest database of current and historical brand values, providing easy access to all Brand Finance rankings, reports, whitepapers, and consumer research published since 2007.

- + Browse thousands of published brand values
- + Track brand value, strength, and rating across publications and over time
- + Use interactive charts to compare brand values across countries, sectors, and global rankings
- + Purchase and instantly unlock premium data, complete brand rankings, and research

Visit brandirectory.com to find out more.

### **Brand Finance Group.**



### Brand Dialogue®





#### **Brand Finance Institute**

Brand Finance Institute is the educational division of Brand Finance, whose purpose is to create and foster a professional environment for knowledge-sharing and networking among practitioners and experts in the market. BFI organises events, in-company training, and corporate educational initiatives around the world. In the quest for marketing excellence and with the purpose to equip the brand valuation and strategy practitioners with the necessary skills and tools, we have developed a wide range of programmes and certifications in collaboration with the most coveted business schools, universities and thought leaders in the field.

#### **Brand Dialogue**

Brand Dialogue is a public relations agency developing communications strategies to create dialogue that drives brand value. Brand Dialogue has over 25 years of experience in delivering campaigns driven by research, measurement, and strategic thinking for a variety of clients, with a strong background in geographic branding, including supporting nation brands and brands with a geographical indication (GI). Brand Dialogue manages communications activities across Brand Finance Group's companies and network.

#### **VI360**

VI360 is a brand identity management consultancy working for clients of all sizes on brand compliance, brand transition, and brand identity management. VI360 provide straightforward and practical brand management that results in tangible benefits for your business.

### **Brand Finance**<sup>®</sup>

# **Global Brand Equity Monitor**

- Original market research on 2,500 brands
- 29 countries and 23 sectors covered
- More than **50,000 respondents** surveyed annually

Visit brandirectory.com/consumer-research or email enquiries@brandfinance.com



enquiries@brandirectory.cor



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SHARE OF PREFERENCE - OCTOBER 20

We are now **in our 5<sup>th</sup> consecutive year** conducting the study

MARKETING FUNNEL - OCTOBER 2019

### Foreword.



**David Haigh** CEO. Brand Finance

25 years ago, on 1st April 1996, I launched Brand Finance to 'Bridge the Gap Between Marketing and Finance'. I thought that the gap between the silos would progressively disappear as finance people learned the importance of marketing for driving growth and marketing people learned the need for financial accountability.

Progress has been made but the gap is still there and we are now working hard through our publications, rankings, forums and the Brand Finance Institute training programmes to narrow the gap.

Over the last 25 years we have lived through four major recessions: 2001, when the dotcom bubble burst; 2009, when the Great Financial Crash washed over us; 2013, when the Euro caused a meltdown in Europe and in 2020, when the Covid Pandemic brought the world to a halt.

Brand Finance has been through many ups and downs but we have survived because we have always tried to lead our growing niche market. We claim to be the World's Leading Brand Valuation Consultancy. Over the last 25 years we have innovated continuously in our market place and we have transparently shared our innovations, knowledge and techniques to help grow the market, most obviously via ISO global standards on Brand Valuation and Brand Evaluation.

Throughout the last 25 years we have always invested heavily in training and professionalising our staff, in research to bring greater insight to our work and in high profile marketing and communications. We practice what we preach to clients.

There has never been greater recognition of brands as assets and the need to manage them for value. We are poised for significant growth as CEOs and Boards wake up to the need to manage brands better.

I started Brand Finance in the spare bedroom in Teddington. We now operate from the Brand Exchange building in the heart of the City of London and in 25 cities

Over the last 25 years, many famous brands have disappeared or declined. Many new brands have emerged. Sectors have risen and fallen. Oil and gas brands are in decline while data- and technology-driven brands are booming. America and Europe are losing out to China and Asia.

But while there may be volatility, brands have never been more important for Nations, Companies, Products and Services. With a nudge from Brand Finance even Football teams and the Monarchy now recognise that they have valuable brands.

I hope the next 25 years will be as interesting and fun as the last. I would like to thank all the clients, staff and partners who have helped Brand Finance over the last 25 years.

## **Telkom Indonesia Named Indonesia's Most Valuable Brand for 5th Consecutive Year.**

- + Total value of Indonesia's top 100 most valuable brands is down 16% to US\$34.2 billion as nation grapples with COVID-19 pandemic
- + Telkom Indonesia retains title of Indonesia's most valuable brand despite recording 19% brand value loss
- + BCA remains nation's strongest brand and is only brand with elite AAA+ strength rating
- + Following impressive 32% brand value increase, **Indosat Ooredoo** breaks into top 10
- + Banking sector dominates top 10, four brands feature with combined brand value of US\$9.3 billion
- + Two new entrants in Brand Finance Indonesia 100 2021 ranking: Angkasa Pura in 77<sup>th</sup> and Supermi in 100<sup>th</sup>
- + Top 10 most valuable Indonesian brands account for 63% of total brand value in ranking, while bottom 50 brands contribute only 9%



# **Executive Summary.**

### **Executive Summary.**



Telkom Indonesia has claimed the title of Indonesia's most valuable brand for the 5th consecutive year, despite recording a 19% brand value loss to US\$3.9 billion. Fellow telecoms brand, Indosat Ooredoo, has also entered the top 10 this year, jumping from 15<sup>th</sup> last year, following an impressive 32% brand value increase – the only brand in the top 10 to record a brand value growth.

The banking industry continues to dominate the top 10, with four brands featuring with a combined brand value of US\$9.3 billion. **BRI** is the most valuable banking brand, claiming second spot in the overall ranking with a brand value of US\$3.1 billion. The telecoms and tobacco industries are the second and third most valuable sectors respectively across the nation.

In addition to measuring overall brand value, Brand Finance also determines the relative strength of brands through a balanced scorecard of metrics evaluating marketing investment, stakeholder equity, and business performance. According to these criteria, **BCA** is once again Indonesia's strongest brand, with a Brand Strength Index (BSI) score of 91.6 out of 100 and a corresponding elite AAA+ brand strength rating. **Telkom Indonesia** is the second strongest brand with a BSI score of 87.1 out of 100, **Bank Mandiri** follows in third with a BSI score of 86.9.

The top 10 account for 63% of the total brand value in the ranking, while the bottom 50 brands

The 18 banking brands account for 30% of the total brand value in the Brand Finance Indonesia 100 2021 ranking. As Indonesia further develops, we expect consolidation across the sector, so it will be interesting to see which brands survive in the coming years. Banks who can digitalise and remain relevant will be the ones that will win.

#### Samir Dixit

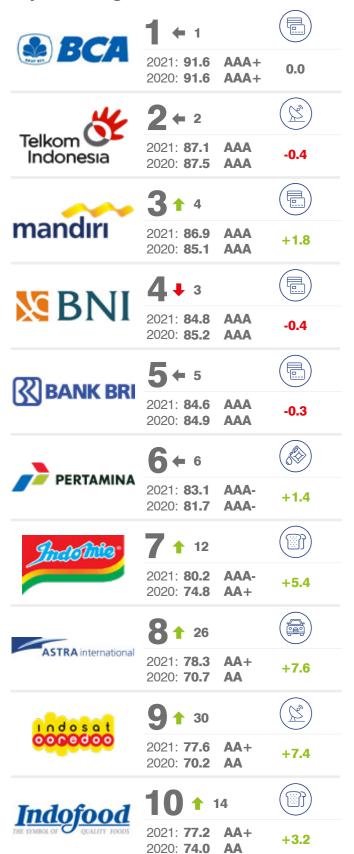
Managing Director of Brand Finance Asia Pacific



#### **Top 10 Most Valuable Brands**

	-			
ıoli	- *	1 + 1	(K)	
Hillinyak Goreng	Telkom CL Indonesia	2021: <b>\$3,854m</b> 2020: <b>\$4,762m</b>	-19.1%	
1	🕅 BANK BRI	<b>2</b> + 2		
		2021: <b>\$3,098m</b> 2020: <b>\$3,531m</b>	-12.3%	
	<b>BCA</b>	<b>3 1</b> 4		
n	DCA	2021: <b>\$2,493m</b> 2020: <b>\$2,918m</b>	-14.6%	
	~~~	4 🕇 5		
	mandırı	2021: <b>\$2,415m</b> 2020: <b>\$2,708m</b>	-10.8%	
		<b>5 +</b> 3		
	PT HM SAMPOERNA Tbk.	2021: <b>\$2,403m</b> 2020: <b>\$3,252m</b>	-26.1%	
:		<b>6 +</b> 6		
	PERIAMINA	2021: <b>\$2,397m</b> 2020: <b>\$2,599m</b>	-7.7%	
•		7 + 7		
<b>n</b> .	STREET	2021: <b>\$2,215m</b> 2020: <b>\$2,480m</b>	-10.7%	
		8 + 8		
			$\smile$	
LA.	SBNI	2021: <b>\$1,325m</b> 2020: <b>\$1,580m</b>	-16.1%	
A		2021: <b>\$1,325m</b>	-16.1%	
-	M BNI	2021: <b>\$1,325m</b> 2020: <b>\$1,580m</b>	-16.1%	Plc 2021
	PLN	2021: \$1,325m 2020: \$1,580m 9 ← 9 2021: \$746m		1 Finance Plc 2021
	<mark>≇</mark> P L N	2021: \$1,325m 2020: \$1,580m 9 ← 9 2021: \$746m 2020: \$780m		© Brand Finance Plc 2021

**Top 10 Strongest Brands** 



contribute only 9% of the total brand value, highlighting the significant effort required from smaller brands should they wish to contest the status quo across the nation.

The brand with the highest intangible value is **Silver Queen** with a brand value to enterprise value ratio of 58%, followed by **MPM** at 51% and Indomie at 40%, highlighting the role of brands in overall business success, especially in the food sector.

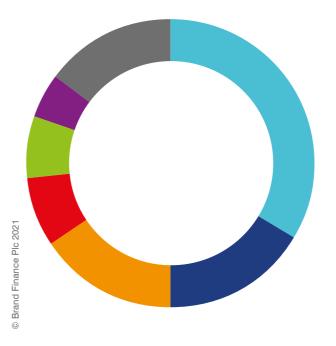
**The Brand Finance Indonesia** 100 2021 ranking is very top heavy again this year. We would like to see a more diverse mix at the top and more significant brand value increases at the bottom. To do so, brands must focus on building brand strength, rather than being sales and offers driven. Such tactics might help in the short term but can ultimately undermine the long-term value of brands. **Boards must treat brands as** strategic assets, instead of seeing them as legal trademarks only.

#### Samir Dixit

Managing Director of Brand Finance Asia Pacific



**Brand Value by Sector** 





	Sector	Brand Value (USD bn)	% of total	Number of Brands
•	Banking	11.5	36.8%	18
•	Tobacco	5.6	18.0%	4
•	Telecoms	5.3	17.1%	6
•	Oil & Gas	2.6	8.4%	2
•	Food	2.4	7.8%	18
•	Engineering & Construction	1.6	5.2%	9
•	Other	5.0	16.1%	43
	Total	34.2	100.0%	100

## **Sector Reputation Analysis.**

#### Benchmarking against the very best Sectors Ranked by Reputation

Brand Finance's brand evaluations are designed to facilitate broader comparisons with brands across markets, and both within and across industries. This provides a more rounded assessment of brand strength, with benchmarking against the very best.

This perspective is particularly important as brand categories converge, with new technologies enabling disruption and brands seeking tactical entry into neighbouring categories. Brands with a strong reputation also have licensing opportunities in new sectors.

This year's global sector reputation rankings from our B2C research included a significantly larger number of product categories, with scores for over 2,500 brands.

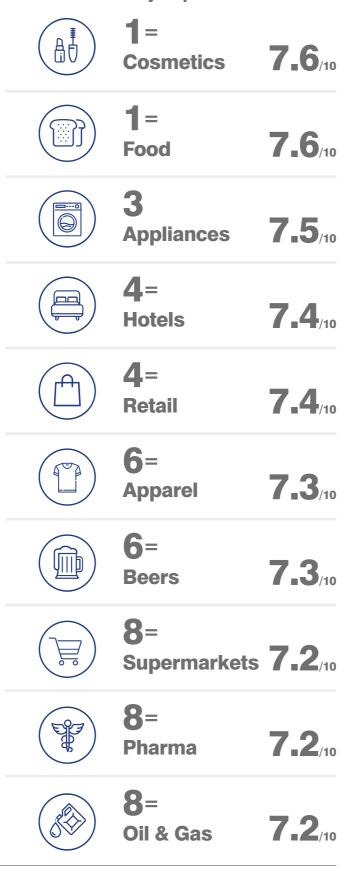
### **Reputation on the up**

Overall, reputation scores are slightly higher in 2021 across sectors covered both this year and last. In part, this reverses a small dip from 2020, but the impact of COVID-19 cannot be discounted. In a challenging year, consumers have relied upon and tested brands in different ways, and the best brands have stood up well to the challenge, keeping kitchens and wardrobes stocked, connections running, and essential services available.

### Supermarkets, restaurants, and apparel shine

In many countries, being able to obtain basic groceries became a challenge for the first time in decades, as shopping was restricted and demand for online delivery slots surged. But by and large, supermarkets have responded well, and consumers have noted this. The average reputation score in the sector increased significantly year-on-year, and brands such as **Aldi**, **Lidl**, and **Migros** have improved already-strong reputations.

A similar dynamic has helped restaurants to a lesser degree, ensuring that brands in this sector maintain a positive reputation overall, despite reduced levels of in-store experiences. Apparel brands have also seemingly benefited from this dynamic, as the shift to online shopping accelerates.





### FMCG brands have outstanding reputation

Major cosmetics and food brands have the highest reputations, on average, a reminder of the enduring value of a strong brand – some of the top performers are over a century old. The positive reputations of global giants such as **Johnson's**, **Dove**, **Danone**, and (in some markets) **Nestlé** have been nurtured and refreshed over long periods. Local favourites, such as **Bimbo** (Mexico) and **Amul** (India), show that they can match their global counterparts.

The slight cloud for the food sector is the more 'average' reputation that some of the big brands have in a number of developed markets, such as the UK. Here, supermarkets have perhaps squeezed the big food brands somewhat.

### **7.1**/10 Tech admired, but not universally

The overall ranking of the tech sector fell slightly, and while the biggest brands such as **YouTube**, **Google**, and **Apple** continue to enjoy strong reputations, not all consumers are in love with these brands. **Amazon**, for example, ranks high in some markets (#1 in the sector in the USA, #3 in Spain), but polarises in some markets (e.g. Sweden, France). Similarly, the mixed reputation of brands such as **Facebook** shows no sign of significant improvement. Many consumers may support the increasing regulation of tech giants, and it might also be the case that there is room for an upstart challenger with the right innovation, a fresh approach and perhaps a clean slate.

### Banks and telecoms struggle to improve their standing

Banking and telecoms brands rank lowest of all in many markets for reputation and trust, and last year saw little improvement, though banks did at least pull level with telecoms. As with other sectors, many brands have arguably served customers well in difficult times (with connectivity even more vital in the case of telecoms), but this has not helped erode distrust appreciably. Frustrated CMOs may feel that their brands continue to be taken for granted – unfortunately for them, 'business as usual' means treading water in terms of reputation. Across 2,500 brands, seven of the ten lowest-ranked for reputation are banks, the most prominent being **Deutsche Bank** in its home country.

### **Brand Finance** Indonesia 100 (USD m).

#### Top 100 most valuable Indonesian brands 1-50

- 1-				esian pranos 1-3					
2021 Rank	2020 Rank		Brand	Sector	2021 Brand Value	Brand Value Change	2020 Brand Value	2021 Brand Rating	2020 Brand Rating
1	1	+	Telkom Indonesia	Telecoms	\$3,854	-19.1%	\$4,762	AAA	AAA
2	2	< ←	BRI	Banking	\$3,098	-12.3%	\$3,531	AAA	AAA
3	4	+	BCA	, in the second s		-14.6%		AAA AAA+	AAA AAA+
) 	5	_	BoA Bank Mandiri	Banking	\$2,493	-14.0%	\$2,918 \$2,709	AAA+	AAA
+ 5	3	↑ ↓		Banking Tobacco	\$2,415	-26.1%	\$2,708	AAA A+	AAA AA-
			Sampoerna		\$2,403		\$3,252	A+ AAA-	AA- AAA-
6 7	6 7	+	Pertamina	Oil & Gas	\$2,397 \$2,215	-7.7% -10.7%	\$2,599 \$2,480	AAA-	AAA- A+
3	8	+	Gudang Garam BNI	Tobacco Banking	\$1,325	-10.7%	\$2,480	AAA	AAA
)	9	÷	PLN	Utilities	\$746	-4.3%	\$780	AAA AA+	AAA AA
, 10	9 15		Indosat Ooredoo	Telecoms	\$746	+31.5%	\$780	AA+ AA+	AA
	10	↑ ↓						AA+	AA
11			Dji Sam Soe	Tobacco Tobacco	<b>₽</b>	<b>≙</b>	<b>₽</b>		
2	11 13	+	U Mild		<b>₽</b>	<b>₽</b>	<b>≙</b>		•
3		+	XL A stra laternational	Telecoms	<b>₽</b>	<b>₽</b>	<b>₽</b>		
4	16	+	Astra International	Automobiles	<b>≙</b>	<b>₽</b>	<b>₽</b>	•	<b>₽</b>
5	18	+	Indomie	Food	<b>₽</b>	<b>₽</b>	<b>₽</b>	•	<b>₽</b>
6	14	+	Semen Indonesia	Engineering & Construction	<b>a</b>	•	<b>₽</b>	•	•
7	12	+	Garuda Indonesia	Airlines	<b>≙</b>	<b>≙</b>	<b>₽</b>	•	<b>₽</b>
8	17	+	Bank Danamon	Banking	<b>a</b>	<b>a</b>	<b>A</b>		•
9	20	+	Energen	Food	8	•			
20	41	+	Bimoli	Food	<b>a</b>	•			•
21	21	+	PGN	Utilities	8	•			
22	23	+	Indomilk	Food	<b>a</b>				
23	25	1	CIMB Niaga	Banking	8	8			
24	22	Ŧ	Kereta Api	Logistics	<b>a</b>	•			
25	19	Ŧ	Pembangunan Perumahan	Engineering & Construction	8	8			
26	35	+	Adira Finance	Banking	9	9			
27	24	÷	Waskita Karya	Engineering & Construction	8	8			
28	30	+	Medco Energi	Oil & Gas	9	•			
29	37	1	BTPN	Banking	8	9			
30	34	+	Indofood	Food		₽	•		
31	26	+	Bank BTN	Banking		9	9		9
32	31	Ŧ	Jasa Marga	Commercial Services		₽	•		
3	29	+	Panin Bank	Banking	•	₽	9		9
34	33	Ŧ	Indah Kiat Pulp & Paper	Engineering & Construction			9		
35	36	+	Bank OCBC NISP	Banking	8	9			
36	32	Ŧ	Kopiko	Food	9	9			
37	28	+	WIKA	Engineering & Construction	8	9			
38	27	Ŧ	Matahari Department Store	Retail	9	9			
39	39	+	Indocement	Engineering & Construction	8	8			
10	40	+	Surya Citra Media	Media	₽	₽			
1	38	+	Roma	Food	9	9			
2	44	+	Tiphone	Telecoms	9	₽			
3	42	+	Media Nusantara Citra	Media	9	9			
4	52	+	Alfa Mart	Retail	9	9			
5	48	+	Chandra Asri Petrochemical	Chemicals	0	•	•		
6	47	+	Gajah Tunggal	Tyres	9	•	0	0	٩
17	43	Ŧ	Adhi Karya	Engineering & Construction	₽	₽			
18	45	+	AKR Corporindo	Tyres	9	9			
19	51	+	Adaro Energy	Mining, Iron & Steel	₽				
	49	+	Lippo Karawaci	Real Estate	•	•	•	0	•

2021 Rank	2020 Rank		Brand	Sector	2021 Brand Value	Brand Value Change	2020 Brand Value	2021 Brand Rating	2020 Brand Rating
51	46	Ŧ	Torabika	Food	₽	9	0		
52	50	+	Bank Mega	Banking			•	•	
53	53	+	Mayora Indah	Food			_		
54	54	+	BJB	Banking			•	•	
55	55	+	Bumi Serpong Damai	Real Estate			<b>a</b>		
56	58	+	Kalbe Farma	Pharma			•	0	
57	57	+	Silver Queen	Food					
58	56	+	Bintang	Beers			•	0	
59	61	+	Bank Permata	Banking			<b>a</b>		
60	59	+	MPM	Automobiles			•	•	0
61	62	+	Indika Energy	Mining, Iron & Steel			₽		
62	60	+	United Tractors	Mining, Iron & Steel	•	•	•		0
63	72	+	Smartfren	Telecoms	<b>a</b>	<b>a</b>	<b>a</b>		
64	70	+	LinkNet	Telecoms	•	<b>a</b>	•	•	
65	66	+	ITM (Indo Tambangraya Megah)	Mining, Iron & Steel	<b>a</b>	9			
66	69	+	Bayan Resources	Mining, Iron & Steel	•	•	•	•	0
67	73	+	Bank Jatim	Banking	•	•	•		
68	67	+	Pakuwon	Real Estate	•	•	•	•	•
69	65	+	BFI	Banking		•	•		•
70	68	+	Sinar Mas Multiartha	Insurance	•	•	•		•
71	71	+	Citra Marga Nusaphala Persada	Commercial Services	-	-	-	-	•
72	64	+	Blue Bird	Logistics	-	-			•
73	80	+	MNC Sky Vision	Media		•	•	-	
74	76	+	Astra Agro Lestari	Food	-		•	•	•
75	63	+	Ramayana	Retail			•		
76	81	+	Enseval	Pharma			•	-	•
77	-	New	ANGKASA PURA II PT PERSERO	Engineering & Construction	•				
78	84	+	Charoen Pokphand	Food			-		•
79	78	÷	Erajaya	Retail	•		-		•
80	79	+	Hypermart	Retail					
81	86	+	Protelindo	Tech	•	•			•
82	93	÷	Bukit Asam	Mining, Iron & Steel	•		•		•
83	75	÷	WIKA BETON	Engineering & Construction	•	•	-	Δ	
84	89	+	Tower Bersama	Tech	•	•			•
85	88	+	Japfa	Food	•	•			•
86	74	÷	Bank Mayapada	Banking	•	•			•
87	85	÷	CSA		•	•	•		•
88	80 90		Smart (Sinar Mas Agro Res & Tech)	Logistics			•		•
		+		Food	•	<b>■</b>	•	0	0
89	87 82	+	Beng-Beng Bank Pukapin	Food	•	•			
90	82	+	Bank Bukopin Choki Choki	Banking	•		۵ ۵	•	<b>₽</b>
91	91 02	+	Choki Choki	Food					
92	92	+	Mitra Keluarga	Healthcare	<b>₽</b>	<b></b>	<b>≙</b>	•	<b>₽</b>
93	94	+	Kimia Farma	Pharma	<b>₽</b>	<b>₽</b>	<b>₽</b>	<b>₽</b>	 0
94	77	+	Tunas Ridean	Automobiles	<b>₽</b>	<b>₽</b>	<b>≙</b>	•	 0
95	96	<b>†</b>	Tempo ScanPacific	Pharma	<b>₽</b>	<b>₽</b>	<b>₽</b>	<b>a</b>	 0
96	99	<b>†</b>	Sarimi	Food	<b>₽</b>	•	<b>≙</b>	•	<b>a</b>
97	97	+	MNC Investama	Media	<b>₽</b>	<b>₽</b>	<b>₽</b>	<b>a</b>	 
98	83	+	ANTV	Media	<b>a</b>	•	<b>A</b>	•	•
99	95	.↓ New	Siloam Hospital Supermi	Healthcare Food	۵ ۵	<b>₽</b>	۵ ۵	<b>₽</b>	 ₽

# Methodology.

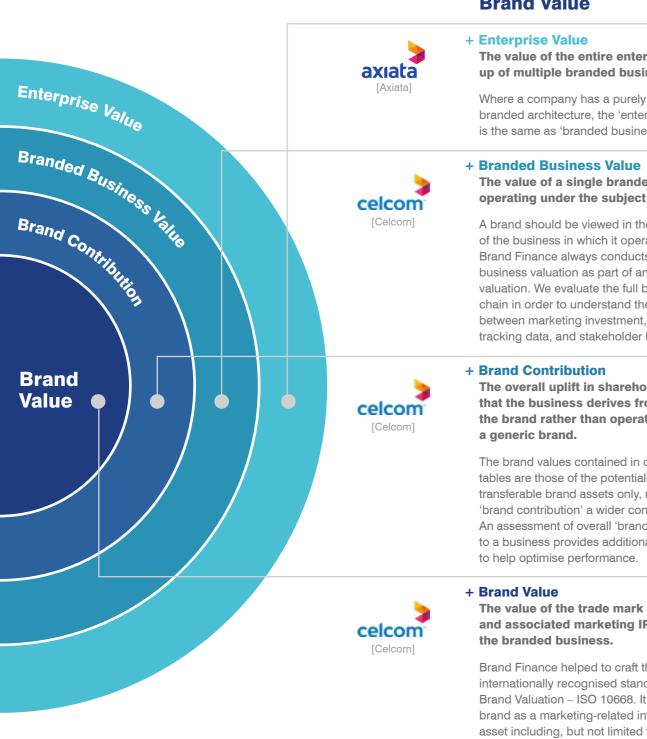








### **Definitions.**



#### **Brand Value**

The value of the entire enterprise, made up of multiple branded businesses.

Where a company has a purely monobranded architecture, the 'enterprise value' is the same as 'branded business value'

The value of a single branded business operating under the subject brand.

A brand should be viewed in the context of the business in which it operates. Brand Finance always conducts a branded business valuation as part of any brand valuation. We evaluate the full brand value chain in order to understand the links between marketing investment, brandtracking data, and stakeholder behaviour.

The overall uplift in shareholder value that the business derives from owning the brand rather than operating

The brand values contained in our league tables are those of the potentially transferable brand assets only, making 'brand contribution' a wider concept. An assessment of overall 'brand contribution' to a business provides additional insights

and associated marketing IP within

Brand Finance helped to craft the internationally recognised standard on Brand Valuation - ISO 10668. It defines brand as a marketing-related intangible asset including, but not limited to, names, terms, signs, symbols, logos, and designs, intended to identify goods, services or entities, creating distinctive images and associations in the minds of stakeholders, thereby generating economic benefits.

### **Brand Valuation Methodology.**

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#### **Definition of Brand**

Brand is defined as a marketing-related intangible asset including, but not limited to, names, terms, signs, symbols, logos, and designs, intended to identify goods, services, or entities, creating distinctive images and associations in the minds of stakeholders, thereby generating economic benefits.

#### **Brand Value**

Brand value refers to the present value of earnings specifically related to brand reputation. Organisations own and control these earnings by owning trademark rights.

All brand valuation methodologies are essentially trying to identify this, although the approach and assumptions differ. As a result published brand values can be different.

These differences are similar to the way equity analysts provide business valuations that are different to one another. The only way you find out the "real" value is by looking at what people really pay.

As a result, Brand Finance always incorporates a review of what users of brands actually pay for the use of brands in the form of brand royalty agreements, which are found in more or less every sector in the world.

This is sometimes known as the "Royalty Relief" methodology and is by far the most widely used approach for brand valuations since it is grounded in reality.

It is the basis for a public rankings but we always augment it with a real understanding of people's perceptions and their effects on demand - from our database of market research on over 3000 brands in over 30 markets.

#### Disclaimer

Brand Finance has produced this study with an independent and unbiased analysis. The values derived and opinions produced in this study are based only on publicly available information and certain assumptions that Brand Finance used where such data was deficient or unclear. Brand Finance accepts no responsibility and will not be liable in the event that the publicly available information relied upon is subsequently found to be inaccurate. The opinions and financial analysis expressed in the report are not to be construed as providing investment or business advice. Brand Finance does not intend the report to be relied upon for anv reason and excludes all liability to any body, government or organisation

#### **Brand Impact**

We review what brands already pay in royalty agreements. This is augmented by an analysis of how brands impact profitability in the sector versus generic brands.

This results in a range of possible royalties that could be charged in the sector for brands (for example a range of 0% to 2% of revenue)

#### **Brand Strength**

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We adjust the rate higher or lower for brands by analysing Brand Strength. We analyse brand strength by looking at three core pillars: "Inputs" which are activities supporting the future strength of the brand; "Equity" which are real current perceptions sourced from our market research and other data partners; "Output" which are brand-related performance measures such as market share.

Each brand is assigned a Brand Strength Index (BSI) score out of 100, which feeds into the brand value calculation. Based on the score, each brand is assigned a corresponding Brand Rating up to AAA+ in a format similar to a credit rating.

#### **Brand Impact × Brand Strength**

The BSI score is applied to the royalty range to arrive at a royalty rate. For example, if the royalty range in a sector is 0-5% and a brand has a BSI score of 80 out of 100, then an appropriate royalty rate for the use of this brand in the given sector will be 4%.

#### Forecast Brand Value Calculation

We determine brand-specific revenues as a proportion of parent company revenues attributable to the brand in question and forecast those revenues by analysing historic revenues, equity analyst forecasts, and economic growth rates.

We then apply the royalty rate to the forecast revenues to derive brand revenues and apply the relevant valuation assumptions to arrive at a discounted, posttax present value which equals the brand value.

## **Brand Strength.**

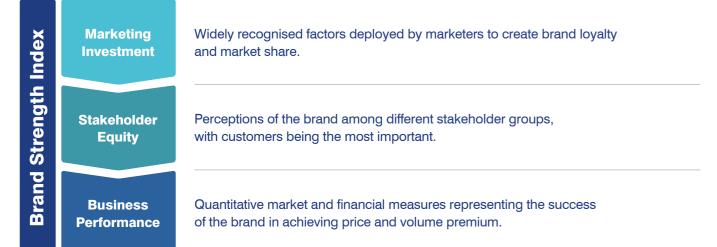
### **Brand Strength**

Brand Strength is the efficacy of a brand's performance on intangible measures, relative to its competitors.

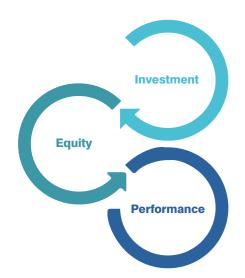
In order to determine the strength of a brand, we look at Marketing Investment, Stakeholder Equity, and the impact of those on Business Performance.

Each brand is assigned a Brand Strength Index (BSI) score out of 100, which feeds into the brand value calculation. Based on the score, each brand is assigned a corresponding rating up to AAA+ in a format similar to a credit rating.

Analysing the three brand strength measures helps inform managers of a brand's potential for future success.



#### **Marketing Investment**



• A brand that has high Marketing Investment but low Stakeholder Equity may be on a path to growth. This high investment is likely to lead to future performance in Stakeholder Equity which would in turn lead to better Business Performance in the future. However, high Marketing Investment over an extended period with little improvement in Stakeholder Equity would imply that the brand is unable to shape customers' preference.

#### Stakeholder Equity

• The same is true for Stakeholder Equity. If a company has high Stakeholder Equity, it is likely that Business Performance will improve in the future.

• However, if the brand's poor Business Performance persists, it would suggest that the brand is inefficient compared to its competitors in transferring stakeholder sentiment to a volume or price premium.

#### **Business Performance**

• Finally, if a brand has a strong Business Performance but scores poorly on Stakeholder Equity, it would imply that, in the future, the brand's ability to drive value will diminish. • However, if it is able to sustain these higher outputs, it shows that the brand is particularly efficient at creating value from sentiment compared to its competitors.

### **Brand Equity** Research Dátabase.

#### Original market research in 29 countries and across more than 20 sectors

#### Sector Coverage & Classification 2021

Tier 1 sectors cover all measures, Tier 2 KPIs only

		Banking	
		Insurance	
		Telecoms	21
		Utilities	
		Automotive	
Tier 2	A	Airlines	
Tier 2	1	Apparel	
Tier 2		Appliances	
Tier 2		Beers	
Tier 2		Cosmetics	
Tier 2		Food	
Tier 2		Hotels	Br
Tier 2	$\bowtie$	Logistics	1
Tier 2		Luxury Automobiles	
Tier 2		Media	
Tier 2		Oil & Gas	
Tier 2		Pharma	
Tier 2		Real Estate	2
Tier 2		Restaurants	3.
Tier 2		Retail	4.
Tier 2		Spirits	5.
Tier 2		Supermarkets	6.
Tier 2		Tech	7. 8.

Not all categories are covered in every country † Brand KPIs and diagnostics differ per sector depending on research tier allocation



**Contributes 35%** To the 'Brand Strength Index' (BSI) score

#### Methodology

Online sample of the general population. Each respondent covers 3-4 categories. Sample sizes: 55,000 500-1500 per category/market

#### and KPIs and Diagnostics

**Brand Funnel** 



**Awareness** Have heard of your brand

Familiarity Know something about your brand

Consideration Would consider buying/using your brand

**Brand Usage\*** 

**Quality\*** 

Reputation

**Closeness\*** 

**Recommendation (NPS)**<sup>\*</sup>

Word of mouth

**Brand Imagery\*** 

\*Tier 1 categories only



## **Consulting Services.**

#### Make branding decisions using hard data

#### **Brand Research** What gets measured

Brand evaluations are essential for understanding the strength of your brand against your competitors. Brand Strength is a key indicator of future brand value growth whether identifying the drivers of value or avoiding the areas of weakness, measuring your brand is the only way to manage it effectively.

#### **Brand Valuation**

#### Make your brand's business case

Brand valuations are used for a variety of purposes, including tax, finance, and marketing. Being the interpreter between the language of marketers and finance teams they provide structure for both to work together to maximise returns.

### **Brand Strategy** Make branding decisions with your eyes wide open

Once you understand the value of your brand, you can use it as tool to understand the business impacts of strategic branding decisions in terms of real financial returns.

### + Brand Audits

- + Primary Research
- + Syndicated Studies
- + Brand Scorecards
- + Brand Drivers & Conjoint Analysis + Soft Power
- + Are we building our brands' strength effectively?
- + How do I track and develop my brand equity?
- + How strong are my competitors' brands?
- + Are there any holes in my existing brand tracker?
- + What do different stakeholders think of my brand?
- + Brand Impact Analysis
- + Tax & Transfer Pricing
- + Litigation Support
- + M&A Due Diligence
- + Fair Value Exercises
- + Investor Reporting
- + How much is my brand worth?
- + How much should I invest in marketing?
- + How much damage does brand misuse cause?
- + Am I tax compliant with the latest transfer pricing?
- + How do I unlock value in a brand acquisition?
- + Brand Positioning
- + Brand Architecture
- + Franchising & Licensing + Brand Transition

- +Which brand positioning do customers value most?
- +What are our best brand extension opportunities
- in other categories and markets? +Am I licensing my brand effectively?
- + Have I fully optimised my brand portfolio? Am I carrying dead weight?
- + Should I transfer my brand immediately?
- + Is a Masterbrand strategy the right choice for my business?







- + Marketing Mix Modelling
- + Sponsorship Strategy

#### How are brands perceived in my category?

Brand Finance tracks brand fame and perceptions across 30 markets in 10 consumer categories. Clear. insightful signals of brand performance, with data mining options for those who want to dig deeper - all at an accessible price.

#### What if I need more depth or coverage of a more specialised sector?

Our bespoke brand scorecards help with market planning and can be designed to track multiple brands over time, against competitors, between market segments and against budgets. Our 30-country database of brand KPIs enables us to benchmark performance appropriately.

#### **Do I have the right brand** architecture or strategy in place?

Research is conducted in addition to strategic analysis to provide a robust understanding of the current positioning. The effectiveness of alternative architectures is tested through drivers analysis, to determine which option(s) will stimulate the most favourable customer behaviour and financial results.

#### How can I improve return on marketing investment?

Using sophisticated analytics, we have a proven track record of developing comprehensive brand scorecard and brand investment frameworks to improve return on marketing investment.

#### What about the social dimension? **Does my brand get talked about?**

Social interactions have a proven commercial impact on brands. We measure actual brand conversation and advocacy, both real-world word of mouth and online buzz and sentiment, by combining traditional survey measures with best-in-class social listening.

### **Communications Services.**

#### How we can help communicate your brand's performance in brand value rankings



Brand Accolade - create a digital endorsement stamp for use in marketing materials, communications, annual reports, social media and website. Advertising use subject to terms and conditions.



2021 Awards

**TOP 100** INDONESIAN BRAND



INDONESIAN



BRAND



2021

INDONESIAN BRAND



Video Endorsement – record video with Brand Finance CEO or Director speaking about the performance of your brand, for use in both internal and external communications.



Bespoke Events - organise an award ceremony or celebratory event, coordinate event opportunities and spearhead communications to make the most of them.



**Digital Infographics** – design infographics visualising your brand's performance for use across social media platforms.



Trophies & Certificates - provide a trophy and/or hand-written certificate personally signed by Brand Finance CEO to recognise your brand's performance.



Sponsored Content - publish contributed articles, advertorials, and interviews with your brand leader in the relevant Brand Finance report offered to the press.



**Media Support** – provide editorial support in reviewing or copywriting your press release, pitching your content to top journalists, and monitoring media coverage.

# **Brand Dialogue**<sup>®</sup>

With strategic planning and creative thinking, we develop communications plans to create dialogue with stakeholders that drives brand value.

Our approach is integrated, employing tailored solutions for our clients across PR, marketing and social media, to deliver strategic campaigns and helping us to establish and sustain strong client relationships.

We also have a specific focus on geographic branding, including supporting nation brands and brands with a geographical indication (GI).

Brand Dialogue is a member of the Brand Finance plc group of companies





#### **Research, Strategy** & Measurement

#### **Public Relations & Communications**

Brand & Communications Strategy



Market Research &

Insights

Social Media

Analytics

Strategic Partnerships Relationship Management

Media Relations

Press Trips & Events

Influencer Outreach Media Training

Coverage Analysis Social Media Management



For more information, contact enquiries@brand-dialogue.com or visit www.brand-dialogue.com







#### Marketing & Events

Promotional Events

Conference Management

Sponsorship Management

Native Advertising

Print Advertising

Shopper Marketing

Trade Marketing



Content Creation

Bespoke Publications

Press Releases Blog Posts & Newsletters

Marketing Collateral Desian

> Photography & Videography

Social Media Content



#### Strategic Communications

Crisis Communications

Brand Positioning & Reputation

Geographic Branding

Corporate Social Responsibility (CSR)





### **Brand Finance**<sup>®</sup> Institute

### **Brand Finance Institute**

Learn how to build, protect and measure brand value

The Brand Finance Institute is the educational division of Brand Finance, offering expert training on brand evaluation, management and strategy.

Our in-house training and workshops, online learning offer and webinars will help you answer key strategic questions about your brand for different levels of seniority and development needs:

- How can I grow brand value?
- How can I build a business case to show the return on my marketing investment?
- How can I set up my marketing budget using brand research and analytics?

For more information, contact enquiries@brandfinance.com

Brand Finance Institute is a member of the Brand Finance plc group of companies





Brand Finance **Bridging the** gap between Marketing and Finance.



### **Brand Finance Network.**

#### For further information on our services and valuation experience, please contact your local representative:

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